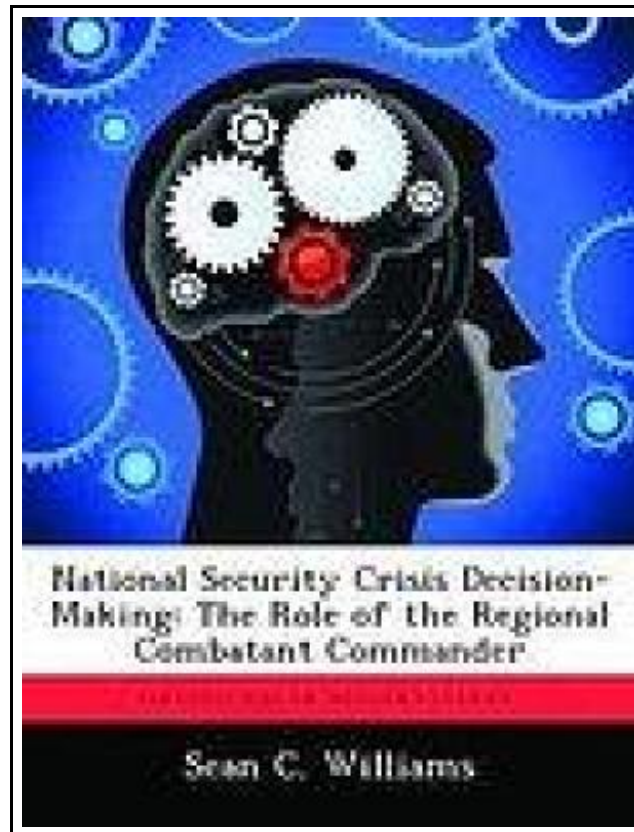


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Biblioscholar Nov 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x4 mm. This item is printed on demand - Print on Demand Neuware - The successful management of the Cuban Missile Crisis of 1962 set an unfortunate precedent for crisis management and national security crisis decision-making that persists into the contemporary security environment. The Cold War norm, roughly translated, meant that crisis management equaled crisis mitigation. The problem today is that the security environment has changed. Crisis management in the new environment should consider the use of crisis conditions to further the nation's security interests. The US has implemented formal changes to the structure of national security decision-making. Through the Goldwater-Nichols Department of Defense Reorganization Act of 1986 (GNA), the Congress sought to reorganize the defense establishment to provide for better military advice to civilian leaders and also to enable better operational execution during complex and fast-moving national security contingencies. The GNA expanded the authority of the regional combatant commanders (CCDR) and charged the CCDRs with the maintenance of security in their region. Finally, the informal roles and relationships between the civilian and uniformed leadership that change with new presidential administrations often influence the decision-making process and policy formulation. Despite these changes, few scholars or policy makers have considered the role of the CCDR during complex contingencies. To discern a new norm for crisis decision-making and civil-military interaction, the study considered all of these changes. An initial examination of the existing crisis and crisis management definitions made it possible to project the new requirements for the contemporary security environment. Subsequent analysis of the CCDR's formal role in the decision-making process and a critical review of three recent military interventions (Operations DESERT SHIELD/DESERT STORM, ALLIED FORCE, and ENDURING FREEDOM) enabled a comparison of actual crisis behavior with the predefined crisis management norms and...



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